Assurance Map Operations and Protective Services			
First Line of Defence (Do-ers)	Second Line of Defence (Helpers)	Third Line of Defence (Checkers)	
<ul> <li>Trained and qualified staff</li> <li>Operational plans and guidance including surveys, monitoring of existing infrastructure, committee reporting and guidance</li> <li>Contract Management Guidance and Procurement Regulations</li> <li>Procedures to implement contract management policies</li> <li>Operational procedures</li> <li>Climate risk Assessments &amp; Guidance</li> <li>Environmental risks (including climate risks) incorporated in business cases, committee reporting and guidance</li> <li>Weather impact Assessments</li> <li>Regular monitoring and Infrastructure Assessments</li> <li>Budget planning for anticipated impacts/ budget requirements</li> <li>Emergency plans, Operational response procedures</li> <li>Investigation with other LA's / SCOTS and our Legal teams whether we can refuse to sign up to the legal agreement</li> <li>Roads Winter Maintenance Plans</li> <li>Community involvement</li> <li>Cross Service training events</li> <li>Joint working with internal/external resources and Environmental Services</li> </ul>	<ul> <li>Risk Management Board undertakes monthly review of applicable risks</li> <li>Senior Management Team (SMT) undertakes review of Cluster Operational Risk Register</li> <li>Executive Board Structure</li> <li>Policy Documentation</li> <li>Operational Delivery Committee incl. oversight on service KPIs and number of community partnerships in place</li> <li>Contract review by Demand Management Board</li> <li>Audit, Risk and Scrutiny Committee oversight of risk management system</li> <li>Strategic plans including North East Flood Risk Management Plan and Strategy; and development of Climate Adaptation Framework (Aberdeen Adapts)</li> <li>Strategic Commissioning Committee</li> <li>Inclusion in plans, programmes, strategies including those for planning, transport &amp; housing</li> <li>Local Resilience Partnership undertaking resilience planning and preparedness across all partners</li> <li>Public protection committee oversight of resilience arrangements</li> <li>City Growth and Resources Committee oversight of climate change reporting</li> <li>Local Outcome Improvement Plan (LOIP)</li> <li>APSE benchmarking</li> </ul>	<ul> <li>Annual Climate Change report (Public Bodies Climate Change Duties) submitted to Scottish Government</li> <li>Regional and National reports from Scottish Government, UK Government and SEPA</li> <li>North Regional Resilience Partnership</li> <li>Grampian Local Resilience Partnership</li> <li>Annual Internal Audit Plan approved and overseen by Audit Risk and Scrutiny Committee</li> <li>Scottish Government performance review and reports</li> <li>Testing of emergency plans at partner level</li> <li>Adaptation Capability Framework Benchmarking Tool</li> <li>North Regional Resilience Partnership</li> <li>Community Planning Aberdeen Board (CPA Board)</li> <li>Local Outcome Improvement Plan (LOIP) Residual</li> <li>Participation in external quality system audit programme to cover all aspects of current quality system</li> <li>Participation in external quality system inspection programme to cover all aspects of current quality system</li> </ul>	
<ul> <li>Park Management Plans</li> <li>Internal / external communication and networking</li> </ul>	<ul><li>Aberdeen Open Space Strategy</li><li>Aberdeen Food Growing Strategy</li></ul>	<ul><li>DVSA</li><li>Police Scotland</li></ul>	

<ul> <li>Committee reporting</li> <li>LOIP Improvement projects 11.3, 13.2</li> <li>Maintaining an awareness of current accreditation requirements through receiving regular updates from UKAS • UKAS included as a main topic in team meetings and as an objective in PR&amp;Ds</li> <li>Fleet Service Users</li> <li>Drivers / Operators</li> <li>Fleet Workshop Managers and Operatives</li> </ul>	<ul> <li>Comprehensive in-house quality system audit programme to cover all aspects of current quality systems.</li> <li>Union partnership (safety representatives)</li> <li>Planning works as per CDM regulations 2015</li> <li>Risk assessment Method Statements and procedures established and reviewed</li> <li>Coordination of works by team leaders</li> <li>Team Leader supervision</li> <li>Internal inspection regimes</li> <li>Fleet Management / Compliance Team</li> <li>Operational management team, Contract managers, Team leaders, Risk control team</li> <li>Customer feedback management system</li> <li>KPI's management systems established</li> <li>Service User's</li> </ul>	<ul> <li>Catering Service Quality Management System, BSI 9001</li> <li>CITB (Industrial Training Board) inspection/ audit</li> <li>Skills development Scotland (Managing agency Tullos Training) Inspection/ audit</li> <li>Gas Safe Register risk-based audit</li> <li>Scottish Electrical Charitable Training Trust (Managing agency NICEIC) periodic audit</li> <li>External fuel providers (contingency plan)</li> <li>Scottish Road Works Commissioner – Annual Performance Review Report</li> </ul>
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